

Consensus estimates

01 OCTOBER 2025



Average, high and low estimates

March year-end, £m unless stated	H1 FY26			FY26			FY27			FY28		
	Average	High	Low	Average	High	Low	Average	High	Low	Average	High	Low
AUM												
Fundraising (\$m)	6,219	11,600	3,752	10,111	12,027	8,034	13,592	18,340	10,132	18,130	22,176	15,400
Closing fee-earning AUM (\$m)	80,826	83,619	76,251	83,001	89,596	77,633	88,963	94,872	83,965	96,861	103,621	90,959
Fund Management Company (FMC)												
Management fees	307	378	288	605	656	572	656	689	621	703	753	663
Performance fees	37	43	25	77	87	55	88	100	69	99	120	80
Fee income	344	421	323	682	721	653	744	777	708	802	849	754
Inter-segmental fee	14	26	12	25	31	24	26	33	24	26	33	24
CLO dividend income	22	25	13	45	52	25	46	55	26	47	59	26
FMC revenue	381	472	360	755	788	722	817	854	783	877	924	833
FMC operating expenses	(167)	(158)	(198)	(331)	(320)	(336)	(360)	(349)	(374)	(387)	(369)	(415)
FMC PBT	214	273	193	423	456	391	458	492	420	490	541	447
FMC operating margin	56.0%	58.8%	53.0%	56.1%	58.0%	53.8%	56.0%	58.2%	53.7%	55.8%	58.7%	52.9%
Investment Company (IC)												
Net Investment Return	133	170	86	283	339	208	325	351	273	335	360	273
Inter-segmental fee	(13)	(11)	(15)	(25)	(22)	(31)	(25)	(22)	(33)	(26)	(22)	(33)
IC revenue	121	157	74	257	313	184	301	327	248	310	335	248
IC operating expenses	(54)	(42)	(74)	(110)	(91)	(140)	(117)	(96)	(142)	(124)	(100)	(142)
Interest expense	(11)	(6)	(14)	(21)	(9)	(32)	(20)	(6)	(32)	(18)	6	(32)
IC PBT	56	89	18	127	177	73	164	188	89	169	226	89
Group												
Group revenue	501	615	465	1,013	1,062	940	1,119	1,164	1,048	1,187	1,251	1,091
Group Opex	(221)	(200)	(272)	(441)	(411)	(476)	(477)	(445)	(516)	(511)	(469)	(557)
Group PBT	269	342	238	550	601	494	622	677	537	659	726	563
Fully diluted EPS (pence)	81	158	68	160	186	136	182	212	155	193	215	163
DPS (pence)	33	93	24	88	97	74	93	101	77	98	108	80
Net gearing	0.21x	0.30x	0.11x	0.18x	0.34x	0.05x	0.11x	0.31x	-0.09x	0.05x	0.28x	-0.18x
NAV per share	881p	923p	866p	924p	954p	867p	1,012p	1,073p	867p	1,100p	1,186p	867p

Notes

Estimates based on "Custom" consensus of all brokers who have provided forecasts to Visible Alpha in the 180 days up the point of publication and latest numbers provided by research analysts directly to ICG, for those that do not provide forecasts to Visible Alpha. For more information please see page 2

Columns as denoted represent the average, highest and lowest analyst estimates for each line item and are not additive. Therefore, total values may not tie to the sum of components

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