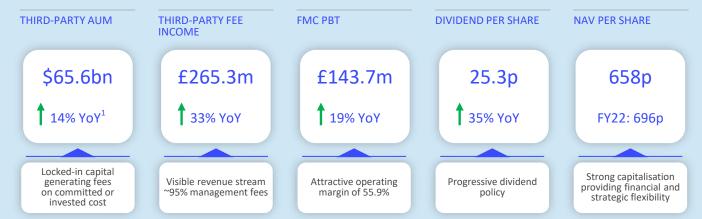
Uncertain environment highlighting our strengths



Period: six months to 30 September 2022

Press release and presentation <u>here</u>
Contact us: shareholder.relations@icgam.com

RESILIENT FINANCIAL MODEL DELIVERING RESULTS



KEY THEMES AND MESSAGES

- The ICG platform is larger, broader and stronger than ever
- Performance highlights our strengths: flexibility, diversification and strong investment track record
- Direct lending, structured products and real assets support fundraising and deployment in today's environment
- Positioned to emerge as a winner from period of macro dislocation
- · Medium-term guidance unchanged

BENOÎT DURTESTE CEO AND CIO

We take a long-term perspective on managing ICG and have been building resilience and growth levers into the business for a number of years. The fruits of this work are evident in our performance for this period. Today we have over 600 clients, our fee-earning AUM is up 16% year over year¹ and we have generated LTM third-party fee income of £515m.

We have continued to raise, deploy and realise AUM successfully against a challenging macro backdrop. As expected, given our focus on downside protection, our funds are showing attractive performance through a period of volatility. Indeed, our debt strategies are generating historically high returns for clients.

The scaling of our product offering is increasingly evident. We have raised over \$28bn since the beginning of this fundraising cycle 18 months ago, more than half of which has been within Structured and Private Equity. And today we are raising capital for strategies within Private Debt and Real Assets with floating-rate and inflation-protected income characteristics, which should be particularly attractive in the current environment.

As a result, our ability has never been greater to meet client demand for private markets and to provide capital to companies in the form most appropriate to their needs. With over thirty years of experience, a broad waterfront of products enabling us to invest flexibly across the capital structure, and a valuable balance sheet, we are well positioned strategically and financially to capitalise on opportunities arising from this period of dislocation and to continue to generate long-term value.

CONTINUING OUR TRACK RECORD OF GROWTH **DIVERSIFICATION TODAY** Structured and Private Real H1'23 H1'18 5Y CAGR **Private Equity** Debt Assets Total AUM \$69bn \$32bn 17% Third-party \$23bn \$18bn \$7bn \$16bn **AUM** Number of clients 618 326 14% £515m Third-party fee income (LTM) £154m 27% Third-party FMC PBT (LTM) £309m £84m 30% fee income · £304m £91m £60m £60m (LTM) FMC operating margin² 55.9% 45.0% n/a

Notes: where relevant, all financial information herein is on the basis of Alternative Performance Measures (APM); see full press release for details. Totals may not sum due to rounding. 'LTM' = last twelve months. 1 YoY AUM growth is reported on a constant currency basis; 2 FMC operating margin is as reported for the relevant period, not LTM

About ICG

ICG provides flexible capital solutions to help companies develop and grow. We are a global alternative asset manager with over 30 years' history, managing \$69bn of assets and investing across the capital structure. We operate across four asset classes: Structured and Private Equity, Private Debt, Real Assets, and Credit.

We develop long-term relationships with our business partners to deliver value for shareholders, clients and employees, and use our position of influence to benefit the environment and society. We are committed to being a net zero asset manager across our operations and relevant investments by 2040.

ICG is listed on the London Stock Exchange (ticker symbol: ICP). Further details are available at: www.icgam.com

OUR VISION

Global leadership in alternative asset management, delivering outstanding performance across a broad range of solutions

OUR PURPOSE

Creating value by providing capital to help businesses develop and grow

OUR VALUES

Performance for our clients

Entrepreneurialism and innovation

Ambition and focus

Responsibility and risk management

Collaboration and inclusion

Help **clients** achieve their investment objectives



Provide capital to **portfolio companies** in the form most appropriate to their needs

Create sustainable value

PRIVATE AND CONFIDENTIAL

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