Intermediate Capital Group PLC
Results Presentation

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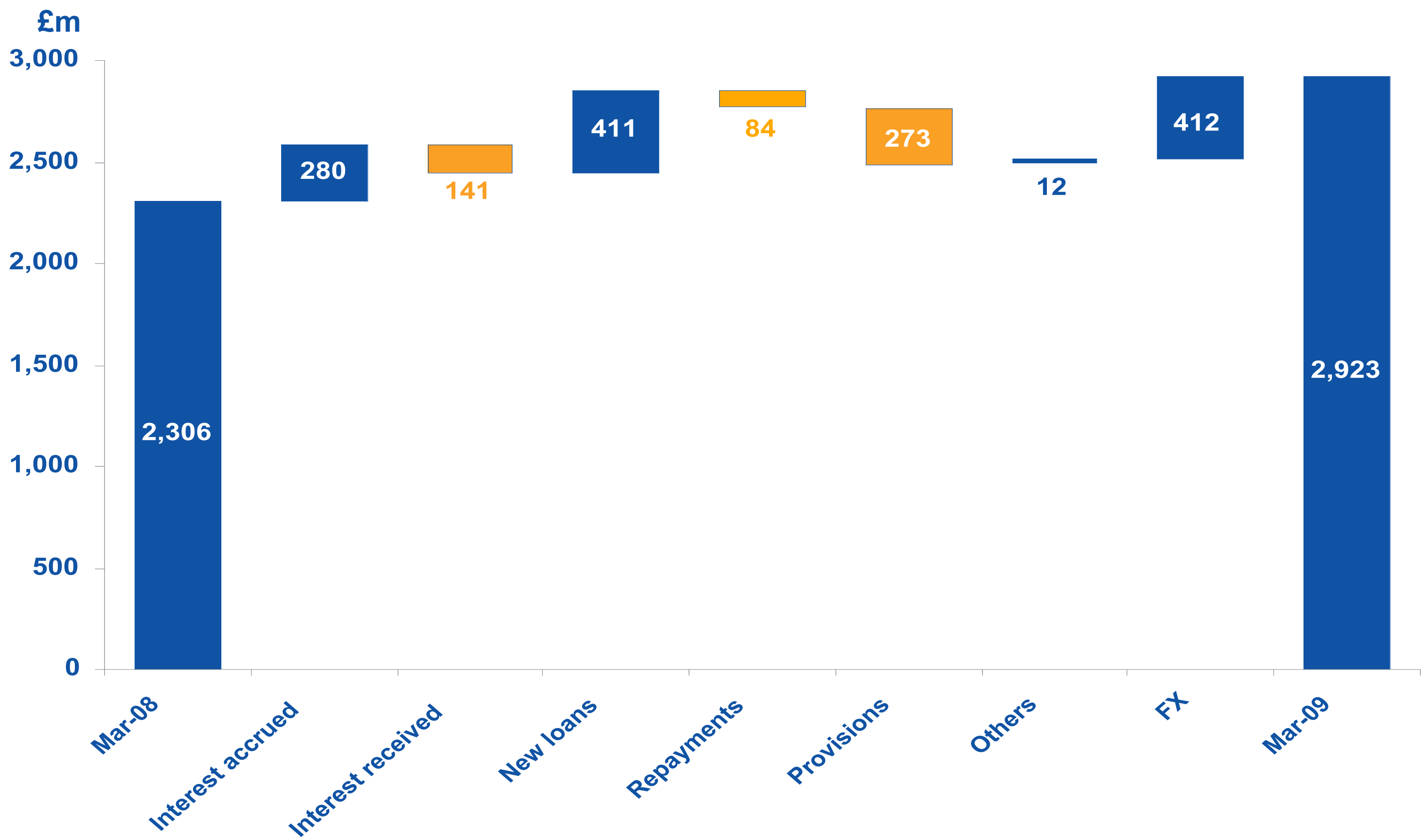
Financial Highlights

- Pre-tax loss of £67m driven by £273m of provisions
- Core income up 23% to £168m
- £150m of £450m facility extended for 2 years to March 2013
  - £65m reduction
- Positive operating cash flow despite high interest charge
- Total dividend of 41p
- Continue to operate within banking covenants

Investment Portfolio

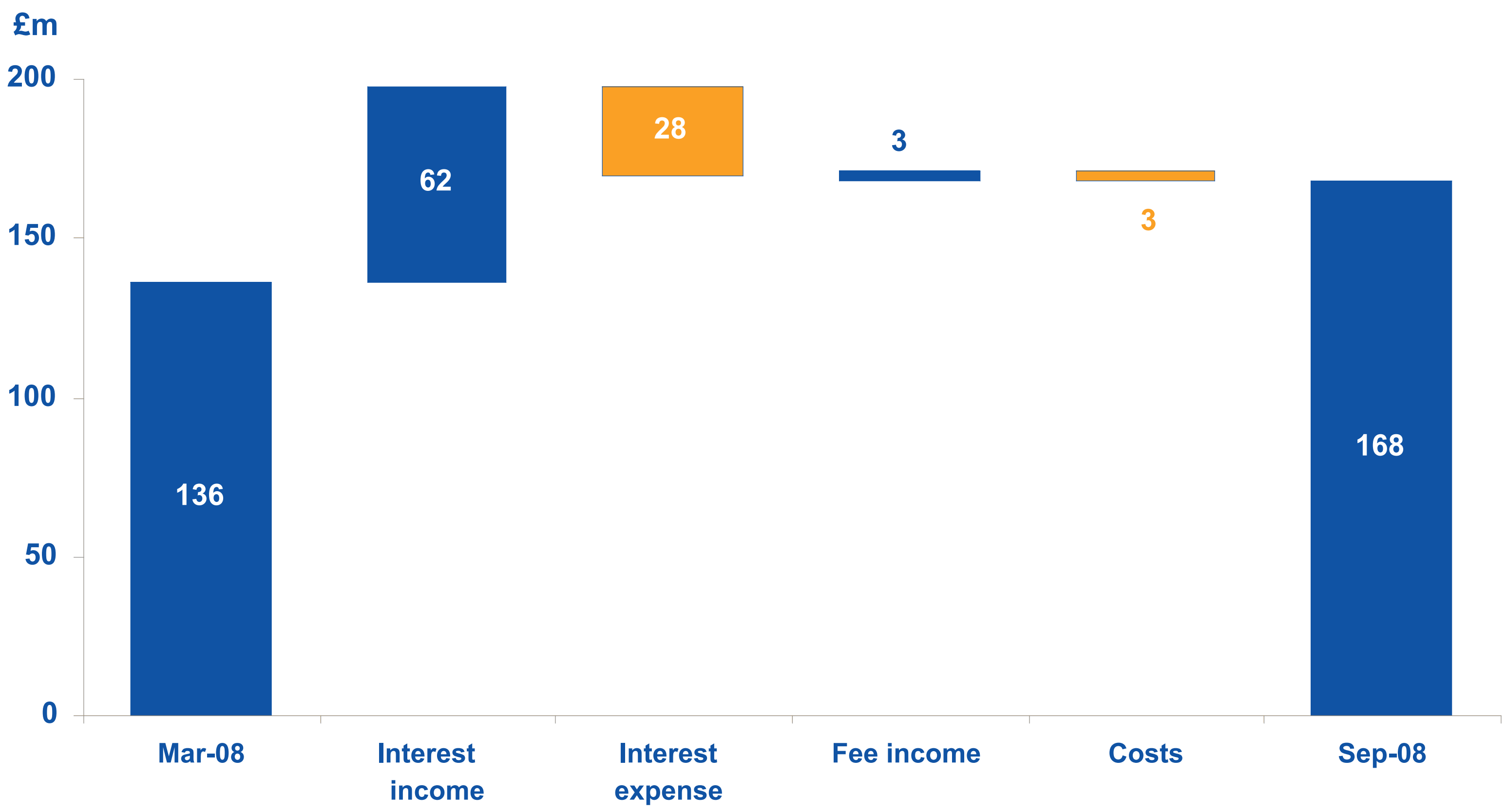
- Investment portfolio up 27% to £2.9bn



Source: ICG

Core Income

- Core Income up 23% to £168.2m



Source: ICG

Breakdown of Provisions

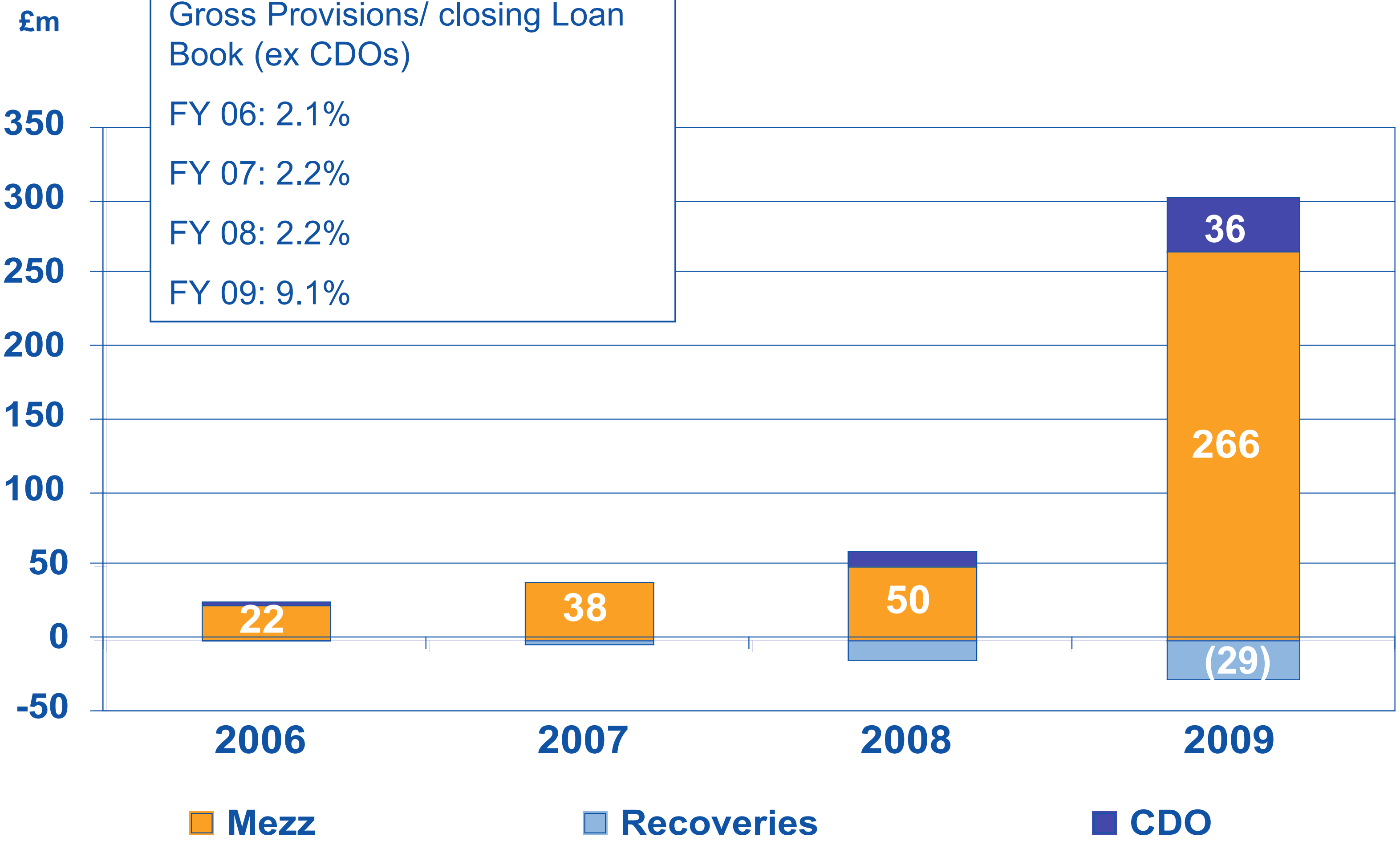
Gross Provisions/ closing Loan Book (ex CDOs)

FY 06: 2.1%

FY 07: 2.2%

FY 08: 2.2%

FY 09: 9.1%



Source: ICG

Balance Sheet

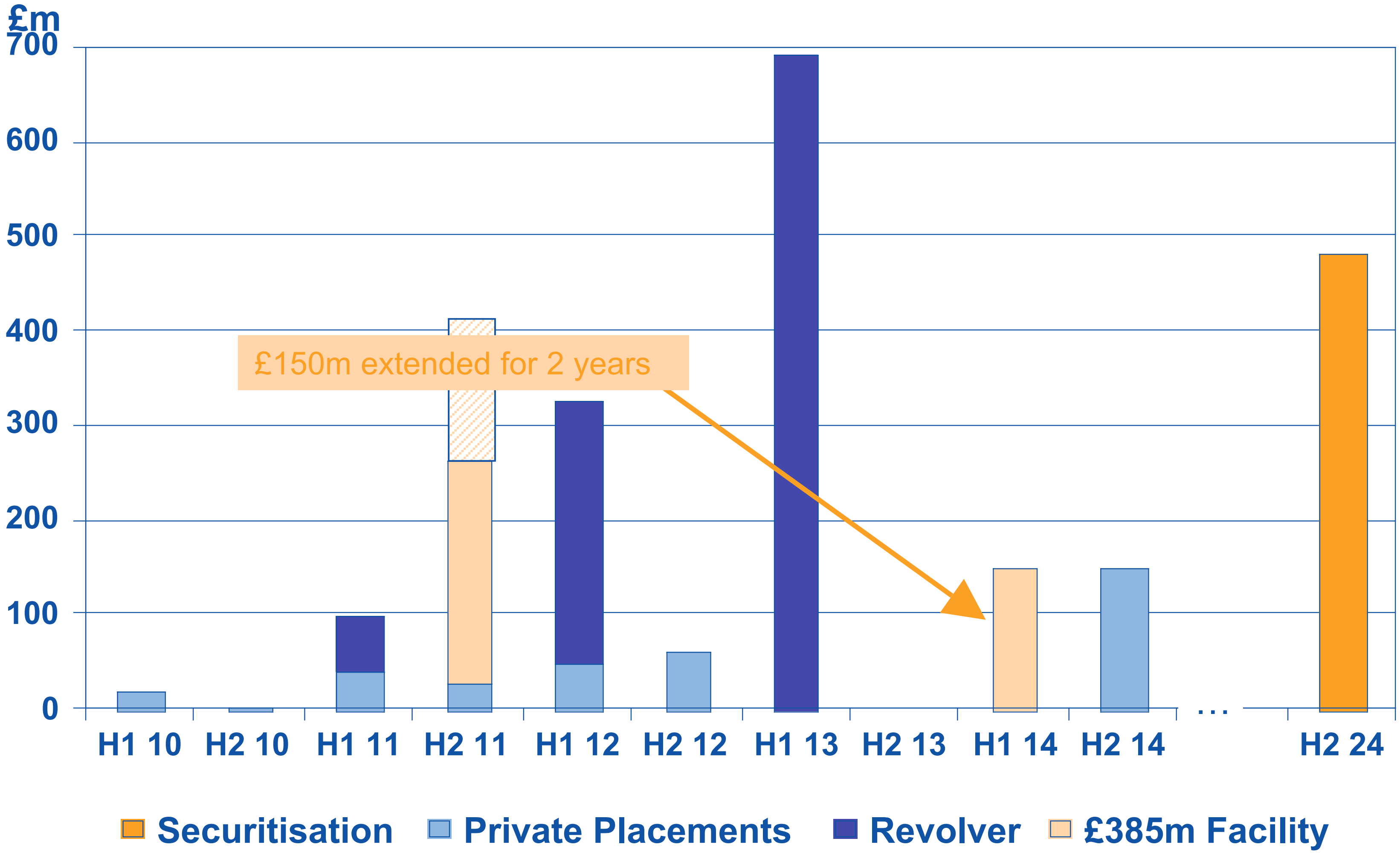
	31 March 2009 £m	31 March 2008 £m
Loans and investments	2,922.6	2,360.0
Net current liablities	(51.5)	(36.0)
	2,871.1	2,270.0
Shareholders' funds	775.5	896.2
Borrowings	2,095.6	1,374.0
	2,871.1	2,270.2
Gearing ratio	270%	153%
Debt facilities	£2,403	£2,379

Funding

	31 March 2009 £m	Term
Existing bank facilities	1032	2.6yrs
New bank facility	450	2.0yrs
Private placement	469	4.5yrs
Securitisation	452	15.3yrs
	2403	5.4 yrs*
Utilised	2091	
Headroom	312	

* weighted average life

Debt Repayment Schedule



Investment Capacity

- £312m at 31 March 2009, £247m following maturity extension
- Negatively impacted by weakness of Sterling
- Extremely low levels of repayments: 3.6% of opening portfolio
- Focused on maximising investment capacity
  - Driving exits/repayments
  - Decoupled Fund and BS investing
  - Extended £150m of £450m facility vs £65m reduction in undrawn debt
  - Cash management

Covenants

- Continued to operate comfortably within covenants
- Minimum Net Worth: Shareholders’ funds of £776m, well above minimum of £380m
- Gearing currently 270% against internal comfort level of 200-300% and well below maximum covenant levels (400%)
- Adjusted Interest Cover > 2.0 vs minimum covenant level of 1.6

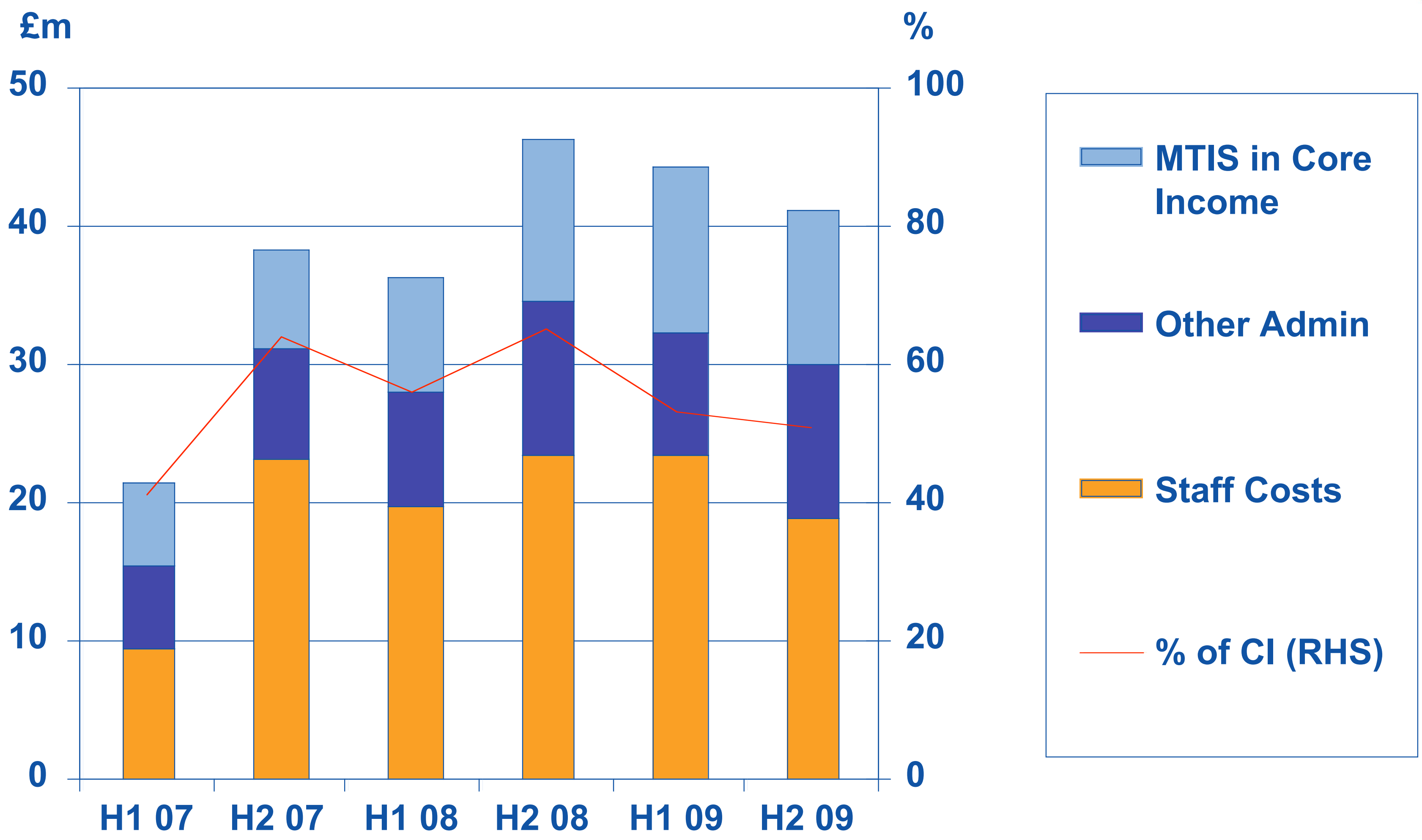
Costs - Driving Further Efficiencies

- Total operating costs 51% of CI (2008: 61%)

- H2 (pre MTIS) 14% below H1 adjusted for one off severance cost
  - Absolute focus on cost
  - Network of local offices built
  - Infrastructure rolled out driving efficiencies
  - 10% headcount reduction at the end of January

- No bonus / MTIS payment to Executive Directors

Breakdown of Operating Costs



Source: ICG

Dividend

- Management remains committed to dividend
- Rebased to annual level of 41p
- Interim dividend will be 1/3 of previous year dividend
- Core Income under IFRS is not a good basis for dividend growth
- Dividend will be based on sustainable level of cash flow
  - cash core income: Core income
– Rolled up interest accrued
+ Rolled up interest realised net of MTIS

Financial Outlook

- **Liquid balance sheet**
- **Supportive banking group**
- **Strong underlying earnings**
- **Limited visibility but, at present, provisions FY10 expected at lower level than FY09**

The opportunity – A leading fund manager of buyout debt

European Market Overview

Large Refinancing Needs in 2012-2016

Source: Fitch

The Opportunity

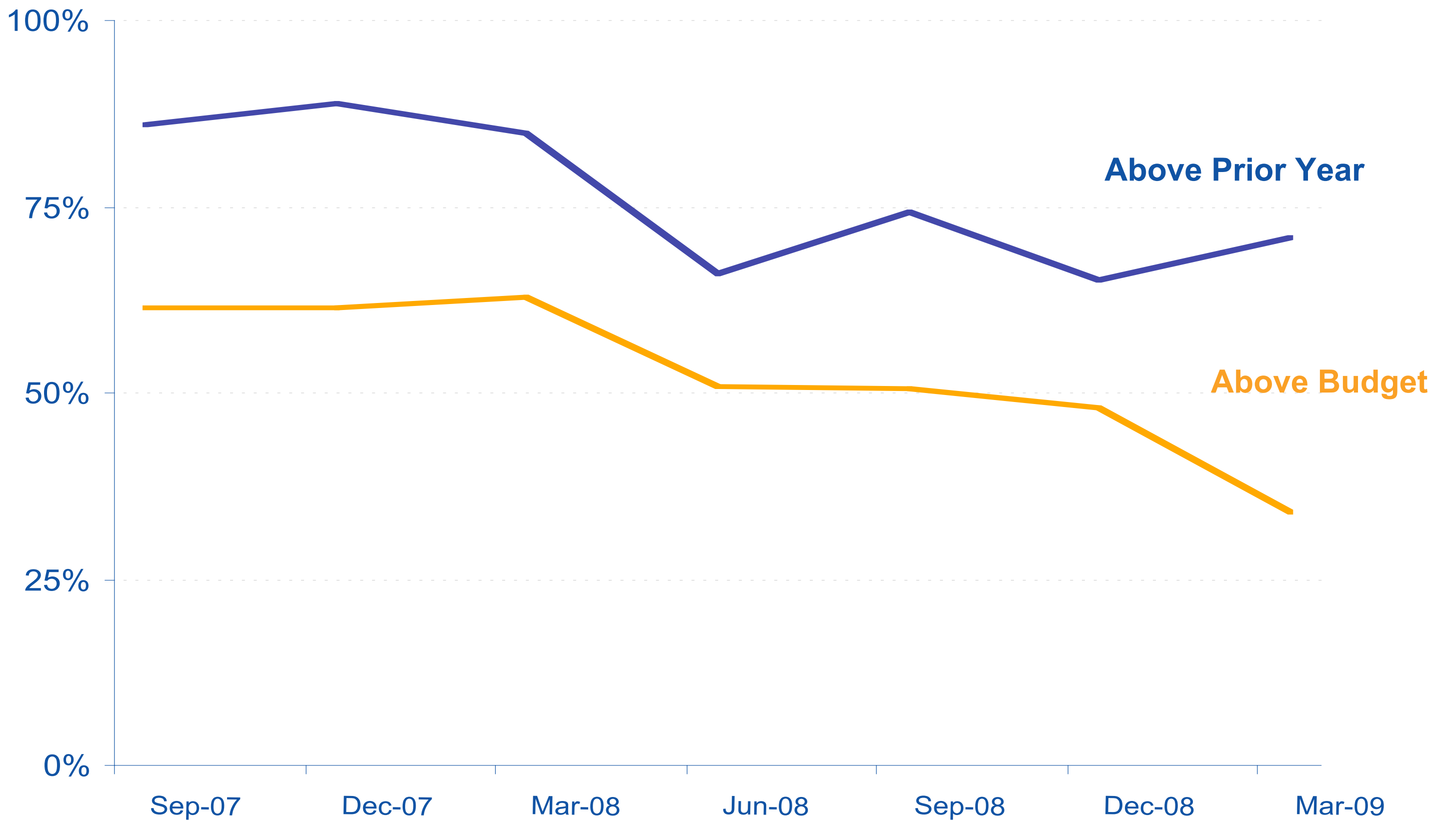
- Unusually attractive opportunities in the secondary debt market
  - Discounted debt
  - Unsyndicated debt held by banks

- Refinancing and restructuring quality buyouts

Protecting the value of our portfolio

Investment Portfolio
Performance vs Prior Year and vs Budget

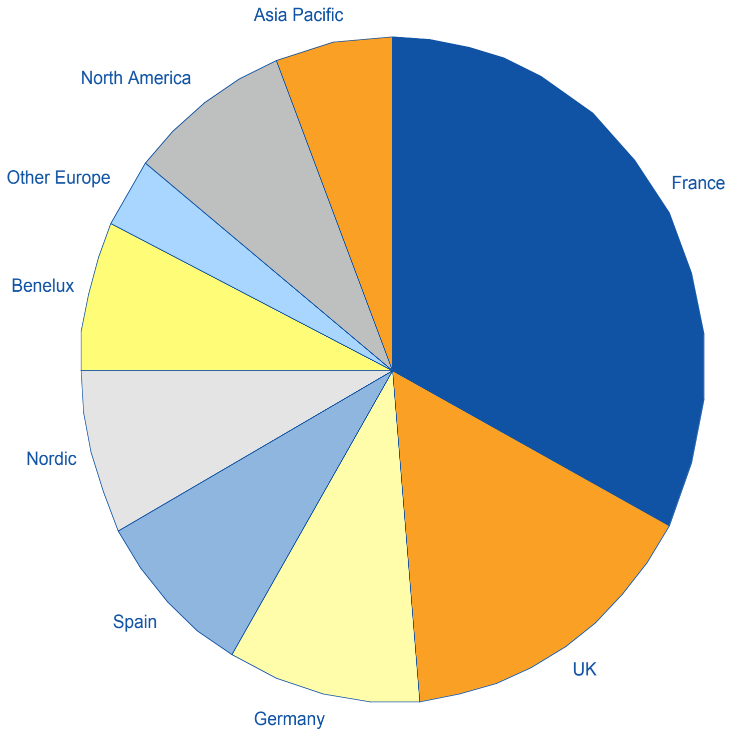
Percentage of assets performing above prior year and above budget



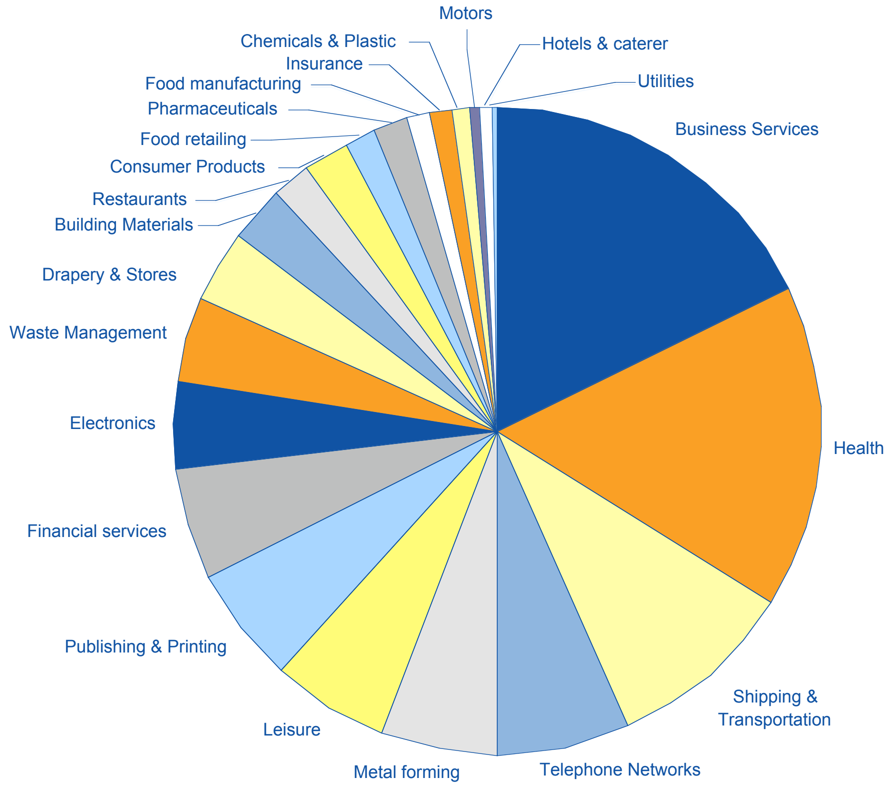
Source: ICG

Investment Portfolio
Diversity

Portfolio by geography*



Portfolio by sector*



*at 31 March 2009
Source: ICG

Investment Portfolio
Top 20 Assets

BUSINESS	COUNTRY	INVESTMENT YEAR	LAST YEAR	BUDGET
Private clinic manager	France	2007	–	–
Textile rental and cleaning	France	2007	–	–
Specialist courier services for the pharmaceutical industry	UK	2007	–	–
Electronic publisher of company information	Belgium	2007	–	–
Cable operator	Taiwan	2007	–	–
Inspection, certification and technological services	Spain	2007	–	–
Waste management solutions provider	UK	2008	–	–
Airport operator	UK	2006	–	–
Manufacturer of medical diagnosis equipment	France	2006	–	–
Elderly care homes	Sweden	2007	–	–
Tour operator	Spain	2006	–	–
Manufactures speciality chemicals for the construction industry	France	2006	–	–
Provider of correctional products and services	USA	2008	–	–
Bingo, casino and licensed betting operator	UK	2003	–	–
Private clinical and routine laboratories	France	2008	–	–
Supplier of fire protection systems and services	Germany	2006	–	–
Business management software and outsourcing services	UK	2006	–	–
Nursing and elderly care homes	France	2006	–	–
Drug development and manufacturer	France	2007	–	–
Provider of services and technical solutions for utilities	Germany	2008	–	–

Source: ICG

Investment Portfolio
Provisions

- £266m of gross provisions for 24 portfolio companies
  - List of concern assets broadly stable since December
  - £103m for 8 defaulted assets during the financial year / exposure now immaterial
  - Default rate of 4.8%

- Assumed very low recovery rates on weaker assets
  - Equity and PIK systematically provisioned across all but 3 assets on watchlist, senior mezz on a case by case basis but with conservative assumptions

Investment Portfolio
Managing Weakened Assets

- Right combination of skills and experience
- Team incentivised and committed to recoveries
- Understanding of local legal environment/ credit regimes
- Ability to inject cash
- Ability to lead and take control

Delivering the opportunity

The European Leverage Gap

- €360bn leveraged buyout debt
- Over €200bn due for refinancing between 2011 – 2016
- Solid companies we know with proven management teams, but an inappropriate capital structure
  - Secondary buyout debt, at a discount
  - Refinancing opportunities

The Opportunity - The Skills Required

- Origination: depth of information and market knowledge
- Restructuring : make a deal happen
- Behave like owners : exercise influence
- Asset selection: the good from the bad

Our Unique Advantage

Fund Management

Fund Management

Mezzanine

	Fund	Liquidity
ICG Mezzanine Fund 1998	£57.5m	Closed
ICG Mezzanine Fund 2000	€387.5m	Closed
ICG Mezzanine Fund 2003	€1.4bn	Closed
Intermediate Capital Asia Pacific Mezzanine Fund 2005	$300m	Closed
ICG European Fund 2006	€2.15bn	€1.1bn
Intermediate Capital Asia Pacific Fund 2008	$600m	$442m
ICG Minority Partners Fund 2008	€157m	€83m
ICG Recovery Fund 2008	€475m	€375m

CFM

CLOs	€4760m	Closed
Loan Portfolios (unlevered)	€255m	Closed

Fund Management

Funds raised 2008/09

Intermediate Capital Asia Pacific Fund 2008	$600m
ICG Minority Partners Fund 2008	€157m
ICG Recovery Fund 2008	€475m

Summary and Priorities

- Objective to become the leading fund manager of buyout debt in Europe

- Our priorities are to manage our portfolio:
  - to maximise recoveries, and
  - to take advantage of the attractive investment opportunities

- Competitive landscape changing in our favour

Appendix

Core Income

	Year ended 31 March 2009	Year ended 31 March 2008	Increase/ Decrease
Income			
Interest and dividend income	303.7	236.9	28%
Fee and other operating income	59.5	57.0	4%
	363.2	293.9	24%
Less related expenses			
Interest payable and other related finance costs	(95.5)	(38.2)	150%
Add back: net losses on derivatives held for hedging purposes	(8.3)	(36.2)	-77%
Add back: additional income recognised on interest bearing equity	(5.1)	-	-
Administrative & operating expenses	(86.1)	(83.0)	4%
Core Income	168.2	136.4	23%
Core Income per share*	132.7	123.2	8%

Net Interest Income

	Year ended 31 March 2009 £m	Year ended 31 March 2008 £m	Increase
Interest Income	303.7	236.9	28%
Interest Expenses	(103.8)	(74.5)	39%
Net Interest Income	199.9	162.4	23%

Operating Expenses

	Year ended 31 March 2009 £m	Year ended 31 March 2008 £m	Increase
Staff Costs	42.4	43.2	-2%
Other admin costs	20.3	19.5	4%
	62.7	62.7	0%
Medium Term Incentive scheme*	23.4	20.3	15%
Operating Expenses	86.1	83.0	4%
Expenses as % of core income	51.2%	61.0%	-16%

* Charge relates to accrual of rolled up interest

Gains on Investments

	Year ended 31 March 2009 £m	Year ended 31 March 2008 £m	Increase
Realised gains on investments	30.9	133.9	-333%
Unrealised gains on investments	-	1.3	-
Cost of medium term incentive scheme	(6.1)	(32.3)	-430%
Net gains on investments	24.8	102.9	-315%

Impairments

	Year ended 31 March 2009 £m	Year ended 31 March 2008 £m
Mezzanine and equity investment		
Gross Impairment	266.2	50.2
Recoveries	(28.7)	(14.8)
Equity in ICG - managed CDO's		
Gross Impairment	35.6	10.6
Recoveries	-	-
Impairments net of write backs	273.1	46.0

Pre-tax profits / loss

	Year ended 31 March 2009 £m	Year ended 31 March 2008 £m	Increase
Interest and dividend income	303.7	236.9	22%
Gains on investments	30.9	135.2	-338%
Fee and other operating income	59.5	57.0	4%
	394.1	429.1	-9%
Interest payable and other related financing costs	(95.5)	(38.3)	60%
Impairment of assets	(273.1)	(46.0)	83%
Administrative expenses	(92.2)	(115.3)	-25%
(Loss)/Profit before tax	(66.7)	229.5	444%

Pre-tax Profits, Earnings per Share & Dividends

	Year ended 31 March 2009 £m	*Year ended 31 March 2008 £m*	*Increase*
Pre-tax (loss) / profit	(66.7)	229.5	n.a.
Pre-tax (loss) / profit**	(75.0)	193.3	n.a.
Earnings per share	(84.8)	213.4	n.a.
Dividend per share	41.0p	65.0p	-37%

** Excluding fair value movements in derivatives held for accounting purposes

Interest Cover Covenant

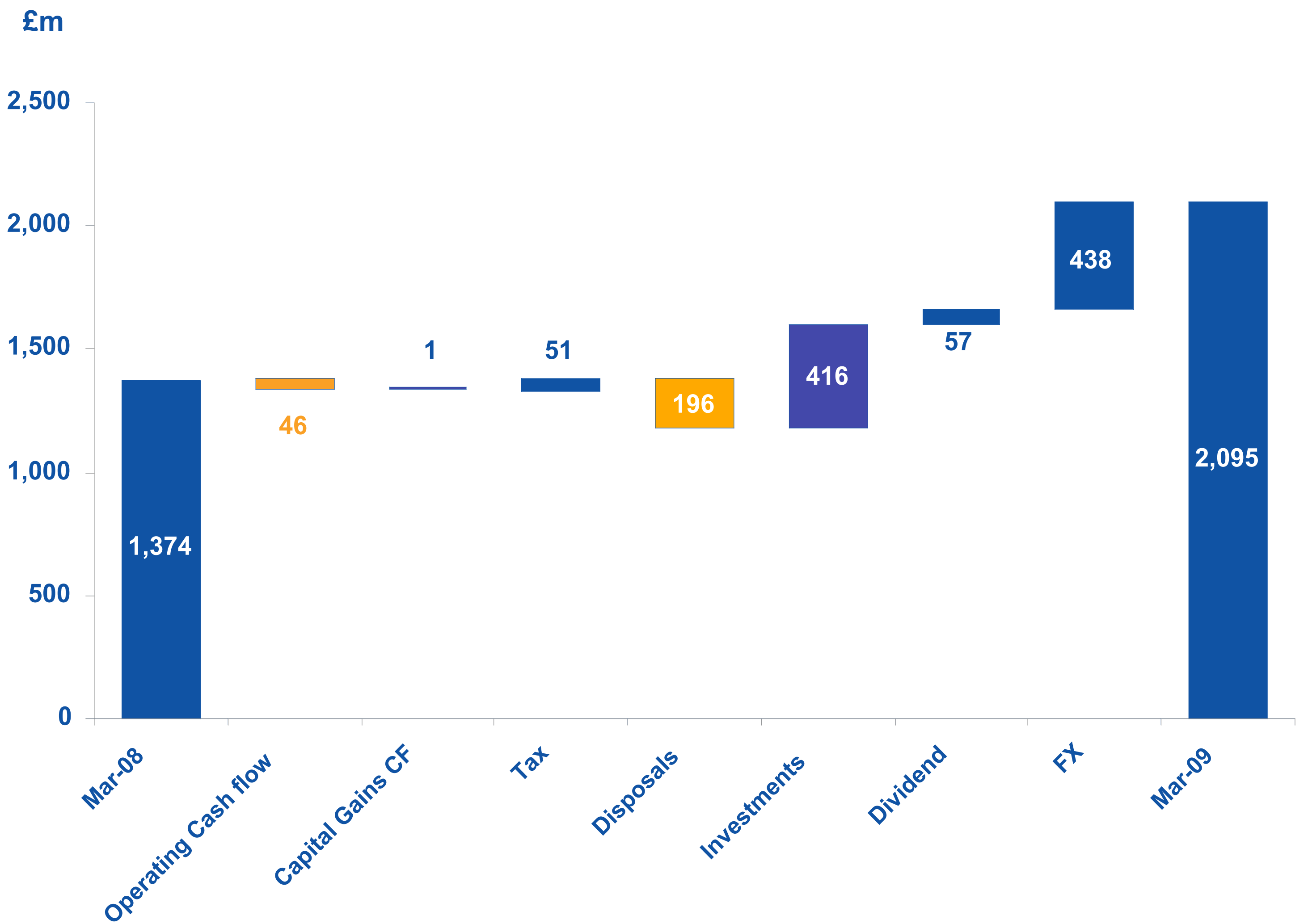
- Level of 2 calculated as follows:

PBT	(67)
+ Specific provisions	302
+ Interest charges*	98
- PIK (adjusted for MTIS)	(139)
+ others**	3
	197 (2x times 98)

- Going forward repayments are the critical factors as they drive capital gains and PIK realisation

* Excludes derivatives and front end fees ** mostly front end fees

Net Debt Reconciliation



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