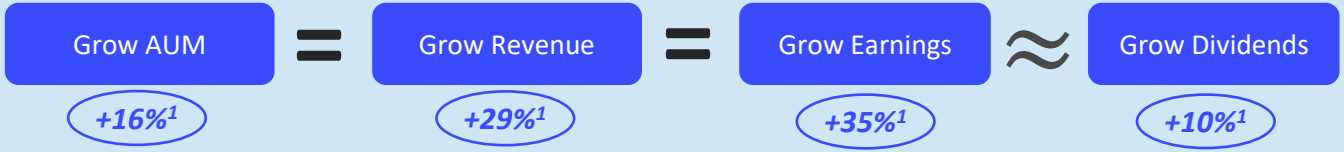


Record fundraising and multiple drivers of future compounding growth

Period: six months to 30 September 2021

Press release and presentation [here](#)
Shareholder relations contact: chris.hunt@icgam.com

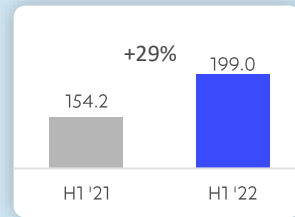
DELIVERING AGAINST A CLEAR SHAREHOLDER PROPOSITION



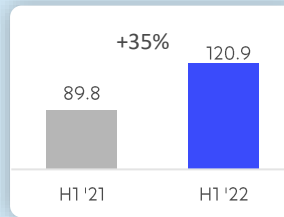
AUM



Third-party fee income (£m)



FMC PBT (£m)



Sustainability and people

- Committed² to net zero by 2040, SBTi-approved 2030 targets
- Continuing to invest in our people: 508 employees (+8%)³

Interim dividend of 18.7p per share (in line with policy of being one third of prior year's total pay-out)

KEY THEMES AND MESSAGES

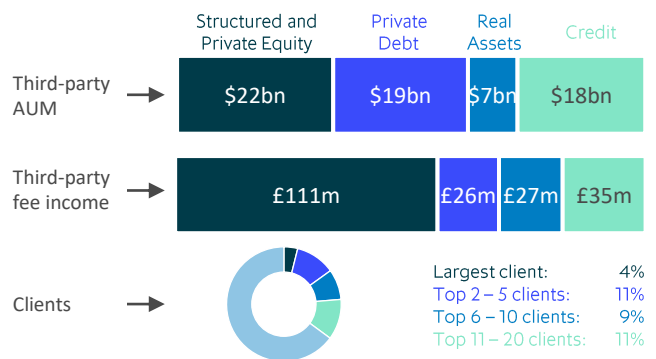
- Broad-based momentum across established and emerging strategies: fundraising, investment activity and new clients
- Reinforcing track record of delivering against strategic objectives, reiterate confidence in medium-term guidance
- Sustainability and people integral to future growth; helping to lead our industry on climate change
- Building an attractive waterfront of products with multiple drivers of high quality compounding growth
- Balance sheet supporting growth: seed investments made on behalf of new strategies totalling £116m
- 27th January 2022: shareholder seminar on Sustainability and People: sign up [here](#)

CONTINUING OUR TRACK RECORD OF GROWTH

AUM

	FY17	FY21	H1 FY21
Number of clients	285	476	542
Third-party AUM	\$23bn	\$56bn	\$65bn
	H1 FY17	H1 FY21	H1 FY22
Third-party fee income	£63m	£154m	£199m
FMC PBT	£34m	£90m	£121m
FMC operating margin	40.7%	51.1%	52.2%
NAV per share	381p	488p	609p

DIVERSIFICATION TODAY



ABOUT ICG (ICP.LN)

ICG provides flexible capital solutions to help companies develop and grow. We are a global alternative asset manager with over 30 years' history, managing \$69bn of assets and investing across the capital structure. We operate across four asset classes: Structured and Private Equity, Private Debt, Real Assets, and Credit. We develop long-term relationships with our business partners to deliver value for shareholders, clients and employees, and use our position of influence to benefit the environment and society. We are committed to being a net zero asset manager across our operations and relevant investments by 2040.

Note: where relevant, all financial information herein is on the basis of Alternative Performance Measures (APM); see full press release for details. Totals may not sum due to rounding. ¹ H1 FY21 compared to H1 FY20, except AUM which compares H1 22 to FY 21. AUM shows third-party AUM at period end. Revenue and earnings relate to FMC third-party fee income and FMC PBT respectively; ² Post period-end; ³ Group permanent employees, compared to 31 March 2021; ⁴ direct investment funds

Disclaimer

The materials being provided to you are intended only for informational purposes and convenient reference and may not be relied upon for any purpose. This information is not intended to provide, and should not be relied upon, for accounting, legal, tax advice or investment recommendations although information has been obtained from and is based upon sources that Intermediate Capital Group plc ("ICG plc") considers reliable, we do not guarantee its accuracy and it may be incomplete or condensed. All opinions, projections and estimates constitute the judgment of ICG plc as of the date of the materials and are subject to change without notice. ICG plc disclaims and hereby excludes all liability and therefore accepts no responsibility for any loss (whether direct or indirect) arising for any action taken or not taken by anyone using the information contained therein. These materials are not intended as an offer or solicitation with respect to the purchase or sale of any security or investment interest and may not be relied upon in evaluating the merits of investing in any investment interests. These materials are not intended for distribution to, or use by any person or entity in any jurisdiction or country where such distribution or use would be contrary to local law or regulation. Neither ICG plc or any of its affiliates makes any representation or warranty, express or implied as to the accuracy or completeness of the information contained herein, and nothing contained herein shall be relied upon as a promise or representation whether as to past or future performance.

These materials (including their contents) are confidential, being for use only by the persons to whom they are issued. Distribution of these materials to any person other than the person to whom this information was originally delivered and to such person's advisors is unauthorised and any reproduction of these materials, in whole or in part, or the disclosure of any of their contents, without the prior consent of ICG plc or its affiliates is prohibited. This communication is limited to and directed to those persons invited to the presentation. It is therefore only directed at professional clients, as defined by the financial conduct authority. Any other persons should not seek to rely upon the information contained herein. Collective investment schemes referred to herein are not regulated for the purposes of the UK's financial services and markets act 2000 and are not available to members of the general public. ICG plc is authorised and regulated in the united kingdom by the financial conduct authority.

These materials are not for publication, release or distribution in and may not be taken or transmitted into the united states of America, Canada, Japan, South Africa or Australia and may not be copied, forwarded, distributed or transmitted in or into the united states of America, Canada, Japan or Australia or any other jurisdiction where to do so would be unlawful. The distribution of these materials in any other jurisdictions may be restricted by law and persons into whose possession these materials come should inform themselves about, and observe any such restrictions. Any failure to comply with such restrictions may constitute a violation of the laws of the United States, Canada, Japan or Australia or any other such jurisdiction.

These materials do not and are not intended to constitute, and should not be construed as, an offer, inducement, invitation or commitment to purchase, subscribe to, provide or sell any securities, services or products of ICG plc in any jurisdiction or to provide any recommendations for financial, securities, investment or other advice or to take any decision.